

Transport Investment Regulatory Policy

Can we improve on the current uncoordinated decision game played on an unequal playing field?

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Motivation

- Major freight transport modes
 - Road
 - Rail
 - Coastal shipping
 - Also airports and broadband
- Most have govt ownership or funding
- But investment decisions are:
 - Uncoordinated; and
 - Based on different rules
- What are the sub-optimal impacts of this?



Government involvement

- Central government owns:
 - Roads
 - Rails and rolling stock
 - Some airports
 - Majority of Air NZ
- Local government owns
 - Ports (wholly or in part)
 - Some airports
- Central government funds fibre roll-out
 - i.e. a competing mode of access



Competing decision structures (1)

- **Roading investment follows a detailed NZTA CBA**
 - Takes account of private & public benefits including: agglomeration, pollution, congestion, safety, ...
 - But BCR generally has to be high (>2 ; poss 3-4)
 - With high discount rate (7-8% p.a. real)
 - Except when there is political involvement!
 - Funded on a PAYGO basis by user levies
- **NZ Rail (KiwiRail) is an SOE**
 - SOEs are expected to make a profit
 - i.e. private rather than public benefit basis for investment decisions



Competing decision structures (2)

- **Port investment depends on the port**
 - Port of Tauranga is listed on NZX (but with sizeable passive local govt shareholding)
 - Ports of Auckland is 100% owned by local govt
 - Auckland councils rejected merger with PoT
 - Most other ports also owned by local authorities
 - Tauranga more efficient than other ports
 - Auckland decisions likely reflect political actors
- **Airports**
 - Mixture of listed (part-govt owned) & unlisted
- **Broadband rollout**
 - Politically determined



Question

- What are the effects of government policies in the provision of these rival infrastructures?
 - Given there is no single body within the ‘holding company’ that coordinates investment decisions across the owned (or funded) ‘subsidiaries’
- Note literature on behaviour of holding companies & subsidiaries under uncertainty
 - But we will simplify to look at certainty case
 - Given that current structures not even set up for this simpler case



Outline

- Background
- 2 agent, 3 period game with externalities
 - Myopic solution
 - Nash equilibrium
 - Stackelberg equilibrium
 - Differing treatment of social returns
 - Differing minimum BCRs
- Conclusions



Background (NZ)

- Average freight travel distance = 110km
 - mostly intra-regional (e.g. within top ½ of NI)
- Road (91%), rail (7%), coastal shipping (2%)
- Building materials/fertiliser/minerals (19%), logs (16%), dairy (11%)
- Forecast volumes based on extrapolations
 - Domestic cargo could grow through to 2041 at 1.6% p.a., or 4.8%!
 - PoA could reach capacity in 2024, or post-2100!



Background (cont)

- Consultancy reports have had 4 themes:
 - Freight flow forecasts (see above)
 - Performance of freight sector
 - e.g. efficiency of individual ports
 - Policy approaches & coordination across agents (e.g. complementarity of road & rail)
 - Differences between Labour govts (more environmental concerns) & National govts (more focused on economic growth & price mechanisms)
 - Interrelationships between freight modes
 - Mostly notable by its absence (except Kim PhD)
 - This is the focus of our paper



Strategic freight interaction game

- 2 transport providers: A & B
 - A (B) can only invest in project 1 (2)
- 3 period model: $t=1, 2, 3$
- Each agent makes *at most* one investment
 - Either in $t=1$ or 2 (timing is a choice variable)
 - Investment is binary (no choice on size)
 - Returns received in period(s) after investment
- No uncertainty
- Only pure strategies considered
- Each agent's investment affects other's returns



Decision-making structure & payoffs

c_{it} is investment in project i in period t

R_{it} is return in time t to project i (may incl private & public)

		Payoff for A		Payoff for B	
		Potential cost	Return	Potential cost	Return
T=1	Invest	c_{11}	0	c_{21}	0
T=2	Invest and payoff	c_{12}	$R_{12}(c_{11}, c_{21})$ + -	c_{22}	$R_{22}(c_{11}, c_{21})$ - +
T=3	Payoff	0	$R_{13}(c_{11}, c_{21}, c_{12}, c_{22})$ + - + -	0	$R_{23}(c_{11}, c_{21}, c_{12}, c_{22})$ - + - +



Returns

- Each provider's payoff is increasing in their previous investment, and decreasing in their opponent's previous investment.
- Normalise $R_{it}(0) = 0$
- For positive investments, $R_{it}(c_{-i,t-1}) < 0 < R_{it}(c_{i,t-1})$ where $c_{-i,t-1}$ denotes the investment chosen by the other agent in period t-1.
- Each provider chooses their investment to maximise their return (measured as the BCR).



Possible outcomes

	Agent A	No investment	Invest in t=1	Invest in t=2
Agent B				
No investment		I	II	III
Invest in t=1		IV	V	VI
Invest in t=2		VII	VIII	IX



Social optimum (\hat{S})

$$\hat{S} = \operatorname{argmax}_{c_{11}^a, c_{21}^a, c_{12}^a, c_{22}^a} \frac{\beta(R_{12}(c_{11}^a, c_{21}^a) + R_{22}(c_{11}^a, c_{21}^a)) + \beta^2(R_{13}(c_{11}^a, c_{21}^a, c_{12}^a, c_{22}^a) + R_{23}(c_{11}^a, c_{21}^a, c_{12}^a, c_{22}^a))}{c_{11}^a + c_{21}^a + \beta(c_{12}^a + c_{22}^a)}$$

$$\text{s.t. } c_{i1}^a = 0 \text{ if } c_{i2}^a > 0, \quad c_{i2}^a = 0 \text{ if } c_{i1}^a > 0 \quad \text{where } i = 1, 2$$

where β is the discount factor;
 c_{it}^a is *actual* investment by agent i in time t (either 0 or c_{it})



Myopic solution

- Each agent commits to an investment plan in $t=0$ (i.e. prior to $t=1$), ignoring their opponent's possible actions.
 - Effectively make their investment decisions under the assumption that their opponent does not invest.
 - Possibly realistic for NZ case
- Derive, in turn:
 - Conditions for A to invest in $t=1$ over no investment
 - A to invest in $t=2$ over no investment; and then, conditional on investment occurring,
 - A's timing of investment at $t=1$ or $t=2$.



Myopic solution (cont)

Derive decisions for A (B is mirror image)

In $t=1$, A invests (relative to no investment) iff:

$$\frac{\beta R_{12}(c_{11}) + \beta^2 R_{13}(c_{11})}{c_{11}} \geq R$$

R is the required minimum rate of return

R may be greater than unity e.g. because of tax wedges and shortage of capital.



Private payoff > combined payoff

$$\underbrace{\frac{\beta R_{12}(c_{11}) + \beta^2 R_{13}(c_{11})}{c_{11}}}_{\text{A's private payoff, A invests } t=1} > \underbrace{\frac{\beta(R_{12}(c_{11}) + R_{22}(c_{11})) + \beta^2(R_{13}(c_{11}) + R_{23}(c_{11}))}{c_{11}}}_{\text{Combined payoff, only A invests } t=1}$$

A's private payoff,
A invests t=1

Combined payoff,
only A invests t=1



Myopic solution (cont)

If $c_{11}=0$, A invests in $t=2$ (relative to none) iff:

$$\frac{\beta R_{13}(c_{12})}{c_{12}} \geq R$$

Private payoff again $>$ combined payoff:

$$\underbrace{\frac{\beta R_{13}(c_{12})}{c_{12}}}_{\text{A's private payoff, A invests } t=2} > \underbrace{\frac{\beta (R_{13}(c_{12}) + R_{23}(c_{12}))}{c_{12}}}_{\text{Combined payoff, only A invests } t=2}$$



Myopic solution

Decision on timing to invest: t=1 or t=2

A will invest in t=1 (over t=2) iff:

$$\underbrace{\frac{\beta R_{12}(c_{11}) + \beta^2 R_{13}(c_{11})}{c_{11}}}_{\text{A's private payoff, A invests t=1}} > \underbrace{\frac{\beta^2 R_{13}(c_{12})}{\beta c_{12}} \left[= \frac{\beta R_{13}(c_{12})}{c_{12}} \right]}_{\text{A's private payoff, A invests t=2}} \quad (5)$$

t=1 is socially optimal timing (if only A should invest) iff:

$$\underbrace{\frac{\beta R_{12}(c_{11}) + \beta^2 R_{13}(c_{11})}{c_{11}}}_{\text{A's private payoff, invest t=1}} + \underbrace{\frac{\beta R_{22}(c_{11}) + \beta^2 R_{23}(c_{11})}{c_{11}}}_{\text{Cost to B if A invests t=1 (term < 0)}} - \underbrace{\frac{R_{23}(c_{12})}{c_{12}}}_{\text{Cost to B if A invests t=2 (term < 0)}} > \underbrace{\frac{\beta R_{13}(c_{12})}{c_{12}}}_{\text{A's private payoff, invest t=2}} \quad (7)$$

Difference in externalities. Sign ambiguous



Myopic solution comment

- Each agent ignores the negative impact of their investment on other transport providers
- May result in over-investment by the agent
- In addition, timing of investment may be sub-optimal



Nash solution

- Paper goes through same process for the other 2 rows of Table 2
- Same insights:
 - Possible over-investment by A
 - Possible mis-timing of investment



Nash equilibrium example (BCRs)

A: 1st row; B: 2nd row; Social: 3rd row

Over-investment occurs (Same result occurs with myopic approach)

Nash equilibrium

	Agent A	No investment	Invest in t=1	Invest in t=2
Agent B				
No investment		-	1.3	1.2
		-	-	-
		-	1.3	1.2
Invest in t=1		-	1.2	1.1
		2.9	1.4	1.3
		2.9	1.3	1.2
Invest in t=2		-	1.3	1.2
		1.6	1.1	1.0
		1.6	1.2	1.1

Social optimum



Stackelberg equilibrium example

A is the leader; only 1 project, but the wrong one, is chosen

	Agent A	No investment	Invest in t=1	Invest in t=2
Agent B				
No investment		-	1.3	1.2
Stackelberg equilibrium		-	-	-
		-	1.3	1.2
	Invest in t=1			
Social optimum		-	1.2	1.1
		2.9	0.8	1.3
		2.9	1.0	1.2
Invest in t=2				
		-	1.2	1.2
		1.6	0.9	1.0
		1.6	1.1	1.1



Inconsistent treatment of social returns

Use NE table; 1/3 of returns are private; 2/3 public but social planner only considers public benefits for A, not B

Effect is to choose A's project, not B's (i.e. wrong project)

	Agent A	No investment	Invest in t=1	Invest in t=2
Agent B				
No investment		-	1.3	1.2
'Wrong' social optimum		-	-	-
		-	1.3	1.2
	Invest in t=1	-	1.2	1.1
	1.0	0.5	0.5	
	1.0	0.8	0.8	
Invest in t=2	-	1.3	1.2	
	0.5	0.4	0.3	
	0.5	0.9	0.7	



Differing minimum required BCRs

- With NE table, assume BCRs differ:
 - agent A has minimum required BCR of 1
 - agent B has minimum required BCR of 3
- Agent A will invest in $t=1$
- Agent B will not invest



Conclusions

- Model & examples chosen to reflect NZ transport planning approaches including:
 - Lack of coordination across modes
 - Differing treatment of public returns
 - Differing BCRs
 - Potential Stackelberg leader role for roads
- Sub-optimal effects include:
 - Over-investment by some agents
 - Wrong investments
 - Mis-timed investments



Final comments

- Govt owns or controls many aspects of transport system
- Frequently, the investments are long-term (e.g. many decades) and are very costly (billions of dollars)
- Paper makes no judgement as to which investments are favoured overall
- But current system is likely to result in sub-optimal infrastructure choices

